## President's Evaluation of Associate Vice-President Associate Vice-President: Semester: Spring 2015 Date /-26-15 Instructions: Ratings are to be based on the President's perception of the dean's level of performance. 0 No opportunity to observe 1 Does not meet minimum objectives Unsatisfactory 2 Fair Sometimes meets objectives 3 Average Meets minimum objectives 4 Good Sometimes goes beyond objectives 5 **Excellent** Clearly outstanding-goes beyond the objectives Is effective in carrying out the duties of his/her position. That Es ourses is at is clear that Es ourses is *5* 1. new 3 dear to your heart. 4 2. Understands and implements college policies, processes and philosophy. 4\_ 3. Encourages a productive and mutually supportive atmosphere throughout the College. Assists each Division Chairperson/Director/Coordinator in the development and maintenance of budgetary matters and discusses budgetary priorities with them. Ψ 5. Organizes and disseminates information appropriately. <u>4</u> 6. Is willing to make decisions that may be unpopular but in the best interest of the overall program. Is able to communicate effectively with college personnel. ¥ 8. Assigns work fairly.

Is fair and objective in matters having to do with salaries, evaluations, renewal,

Recognizes and compliments faculty, professional non-faculty and staff on jobs

promotion and tenure.

well done.

4 11.

Is available for consultations when needed.

<u>5</u> 12.	Discusses with the president members under his/her supervision who need improvement.
<u> /</u> 13.	Leads others by example rather than resorting to authority.
<u></u> 14.	Involves others in the decisions that affect them.
<u> </u>	Tolerates differences and considers other viewpoints.
<u> </u>	Gives constructive criticism in a positive manner.
<u> </u>	Uses tact and diplomacy in working relationships.
<u>//</u> 18.	Is willing to help other administrators, faculty, and staff in personal matters.
<u> </u>	Responds constructively to students referred by faculty members for advice or assistance.
<u> </u>	Makes fair and sound judgements regarding his/her areas of responsibility.
<u>5</u> 21.	Is effective in establishing and maintaining high morale among his/her staff.
<u> </u>	Explains the basis for his/her actions and decisions.
<u> </u>	Is flexible in his/her approach to problem solving.
<u> </u>	Is open to suggestions and constructive criticism intended to improve his/her effectiveness.
<u> </u>	Is calm, self-assured and poised.
<u></u>	Seems to enjoy his/her work.
Comments:  etl Care we have a	Seems to enjoy his/her work.  Doing a great job . I apprecial all that you do, especially love you have for our students, always their best interest study constructions going on at the campus, have patient, the student process that can be difficult at times
4	1-28-15 Date
	1-26-15
President	Date